

## A Study on Developing Metrics for Assessing Brand Authenticity and Consumer Confidence

**Ni Made Eka Mahadewi**

Department of Tourism, Bali Tourism Polytechnic, Kabupaten Badung, Bali, Indonesia.  
eka.mahadewi@gmail.com

**P.S. Venkateswaran\***

Department of Management, PSNA College of Engineering and Technology, Dindigul, Tamil Nadu, India.  
venkatespsna07@psnacet.edu.in.com

**V. Pradeep**

Department of Business Administration, Dhaanish Ahmed College of Engineering, Chennai, Tamil Nadu, India.  
pradeep@dhaanishcollege.in

\*Corresponding author

**Abstract:** This study investigates the development of metrics for assessing brand authenticity and consumer confidence, focusing on the intricate relationships between brand messaging, alignment with consumer values, and stakeholder engagement. Employing correlation and regression analyses, the research reveals significant insights into how these factors contribute to consumer perceptions of brand authenticity. Findings indicate that alignment with consumer values is the strongest predictor of stakeholder confidence, underscoring brands' need to resonate deeply with their target audience's expectations and beliefs. Additionally, brand messaging significantly influences consumer confidence, emphasizing the importance of clear and consistent communication that reflects the brand's core values. In contrast, the analysis suggests that company transparency, while essential, does not independently drive engagement, indicating that transparency must be integrated with other strategies to be effective. These results highlight that brands must prioritize understanding consumer values and adapting strategies to enhance authenticity. By fostering meaningful connections through value alignment and effective messaging, brands can cultivate consumer trust and loyalty. This research provides actionable insights for practitioners seeking to strengthen consumer relationships and drive brand loyalty in an increasingly competitive marketplace, paving the way for future studies on brand authenticity dynamics.

**Keywords:** Brand Authenticity; Consumer Confidence; Stakeholder Engagement; Brand Messaging; Value Alignment and Transparency; Consumer Trust; Brand Loyalty.

**Cite as:** N. M. E. Mahadewi, P.S. Venkateswaran and V. Pradeep, "A Study on Developing Metrics for Assessing Brand Authenticity and Consumer Confidence," *AVE Trends In Intelligent Social Letters*, vol. 1, no. 3, pp. 113–122, 2024.

**Journal Homepage:** <https://avepubs.com/user/journals/details/ATISL>

**Received on:** 05/02/2024, **Revised on:** 12/04/2024, **Accepted on:** 29/05/2024, **Published on:** 03/09/2024

### 1. Introduction

In today's marketplace, consumers crave genuine connections with the brands they support. Brand authenticity refers to the degree to which a brand is perceived as genuine, honest, and true to its values, promises, and identity. Authentic brands are transparent in their communications, consistent in their actions, and sincere in consumer interactions. They establish emotional connections with consumers by demonstrating integrity, credibility, and alignment with consumer values [27]. Building brand

Copyright © 2024 N. M. E. Mahadewi *et al.*, licensed to AVE Trends Publishing Company. This is an open access article distributed under [CC BY-NC-SA 4.0](https://creativecommons.org/licenses/by-nc-sa/4.0/), which allows unlimited use, distribution, and reproduction in any medium with proper attribution.

authenticity is an ongoing process, requiring genuine commitment to core values and transparency in all aspects of the business. Consumers are bombarded with marketing messages [28]. Authenticity cuts through the noise, fostering trust and loyalty. Edelman found that 60% of consumers globally say they trust brands that do what they say they will do. Authentic brands resonate with consumers. They become brand ambassadors, spreading positive word-of-mouth [29]. According to PwC, 83% of consumers are likelier to recommend a brand they trust to friends and family [30].

Employees today seek companies that align with their values. Authenticity attracts and retains top talent. Cone Communications found that 86% of employees consider a company's values when deciding where to work [31]. For example, 'Dove' championed body positivity through its "Real Beauty" campaign, celebrating diverse representations of women. The following brands have cultivated strong brand authenticity: 'Sevvai', the FMCG giant known for its popular personal care and food brands like CavinKare and Chennai Lakshmi, has focused on regional authenticity [32]. Their campaigns celebrate South Indian traditions and feature local celebrities, fostering a strong connection with their target audience. 'Nykaa', the leading Indian beauty retailer, has carved a niche by understanding the unique needs of Indian consumers. They offer a curated selection of international and domestic brands alongside expert advice in local languages [33]. Nykaa's focus on inclusivity and catering to diverse Indian skin tones has fostered brand loyalty and authenticity.

Consumer confidence refers to the level of trust, optimism, and belief that consumers have in the economy, their financial well-being, and their future purchasing decisions [34]. It reflects consumers' perceptions of economic stability, job security, income growth, and overall satisfaction with their financial situation. High consumer confidence typically leads to increased spending and economic growth, while low consumer confidence may result in decreased spending and economic contraction. Brand authenticity and consumer confidence have emerged as critical drivers of business success [35]. Brand authenticity, characterized by transparency, integrity, and alignment with consumer values, has become a key differentiator for companies striving to establish meaningful connections with their target audiences. Similarly, consumer confidence, reflecting trust and optimism in the economy and personal financial well-being, profoundly influences purchasing decisions and economic activity [36].

In today's market, consumers seek reassurance from brands and governments, and their confidence in the economy and prospects plays a critical role in driving consumer spending and economic growth [37]. Brand authenticity and consumer confidence are interconnected concepts vital in shaping consumer behaviour and driving business success [38]. Authentic brands build trust and credibility with consumers, leading to increased brand loyalty, positive word-of-mouth, and repeat purchases [39]. Consumer confidence influences spending decisions, investment patterns, and overall economic activity, impacting businesses across industries. Brands prioritizing authenticity and fostering consumer confidence are better positioned to navigate market uncertainties, build resilience to external shocks, and sustain long-term growth [40]. Additionally, aligning brand values with consumer preferences and societal concerns can lead to positive social impact and contribute to the greater good [41].

## **2. Literature Review**

One of the primary dimensions of brand authenticity is brand trust, defined as the consumer's belief that a brand will meet their expectations and needs. Research indicates that brand trust significantly influences consumer loyalty and repurchase intentions. For instance, studies have shown that positive brand image and consumer experiences contribute to higher levels of brand trust, which in turn enhances consumer loyalty [2]; [6]; [26]. Furthermore, brand trust is often cultivated through consistent and transparent communication, particularly in the digital landscape, where consumers expect brands to be genuine and relatable [22]; [11].

The role of experiential marketing in building brand authenticity cannot be overstated. Brands that engage consumers through meaningful experiences are more likely to be perceived as authentic. This is supported by findings highlighting the importance of brand experiences in shaping consumer perceptions and fostering emotional connections [1]. Additionally, integrating social media marketing strategies prioritizing authentic engagement and storytelling has enhanced brand authenticity and consumer confidence [14]; [21].

Therefore, metrics for assessing brand authenticity should encompass various indicators, including consumer perceptions of brand transparency, the consistency of brand messaging across platforms, and the emotional resonance of brand experiences. For example, qualitative metrics such as sentiment analysis can provide insights into consumer attitudes toward a brand's authenticity [5]. Additionally, quantitative measures, such as tracking changes in brand trust and loyalty over time, can help brands evaluate the effectiveness of their authenticity strategies [7]; [13].

### **2.1. Brand Authenticity**

Consumers may be willing to pay a premium for products from brands perceived as authentic [4]. Advanced analytics go beyond basic sentiment to identify the authenticity of brand communication within online conversations [20]. Brands perceived as authentic can weather crises and negative publicity more effectively [42]; [17]. Core aspects like genuineness and consistency

remain central [43], and scholars are exploring its connection to brand purpose and social responsibility. Research suggests that consumers increasingly expect brands to champion a cause or address social issues authentically [44].

This perspective highlights "brand authenticity as a journey" [45], where consistent action towards a stated purpose reinforces a brand's genuine commitment. The digital age presents both opportunities and challenges for brand authenticity. Social media platforms provide brands with avenues for direct and transparent communication. However, the risk of inauthenticity through influencer marketing and curated online personas necessitates careful brand strategy [46]. Analyzing customer experiences with brands through co-creation initiatives like user-generated content can provide deeper insights into perceived authenticity [47]. Combining quantitative and qualitative methods (surveys, interviews, and social media analysis) offers a more holistic understanding of brand authenticity [48].

Brand authenticity is more crucial than ever due to the prevalence of social media, digital communication channels, and heightened consumer awareness. Perceived brand authenticity positively influences consumer attitudes and behaviours [16]. Authentic brands build trust and loyalty, attract advocates, and differentiate themselves in a crowded marketplace [15].

Brain imaging assesses the subconscious impact of brand authenticity cues [23]. Consumers are more likely to trust and remain loyal to brands they perceive as genuine [49]; [19]. Employees are increasingly drawn to companies that align with their values, and brand authenticity can be a significant recruiting advantage [8]. Analyzing online conversations to gauge consumer perception of a brand's authenticity [50]. Observing consumer interactions with a brand to understand their emotional response to its authenticity claims [51]. Brand authenticity refers to a brand's genuineness, transparency, and alignment between its core values, messaging, and actions [52]; [18]. Authentic brands inspire positive word-of-mouth and advocacy, increasing sales [10]; [3].

## 2.2. Consumer Confidence

Studies by the International Monetary Fund highlight the impact of global economic events, such as pandemics and supply chain disruptions, on consumer confidence. Research by PwC [20] emphasizes the ongoing importance of brand reputation in consumer confidence. Consumers are likelier to trust and spend with brands they perceive as transparent and ethical. Recent research suggests that social and political instability can negatively impact consumer confidence [52]. Consumers may become more cautious with spending when faced with uncertainty. During periods of low confidence, consumers may exhibit risk-averse behaviour, delaying purchases or seeking more budget-friendly options [53]. Consumers with high confidence are more likely to be loyal to brands they trust, further emphasizing the link between brand reputation and confidence [54].

Berument et al. [12] investigated the impact of economic policy uncertainty on consumer confidence, highlighting the role of government policies and macroeconomic conditions in shaping consumer sentiment. Baker and Yannelis [24] analyzed the relationship between consumer confidence and household spending, finding that changes in consumer confidence can significantly impact consumption patterns and economic growth.

Measuring brand authenticity can be challenging. Existing research utilizes both qualitative and quantitative approaches. Qualitative research explores consumer perceptions through focus groups and interviews [9]. Quantitative research employs brand consistency audits, social media sentiment analysis, and brand advocacy measurement tools [16]. However, there's a lack of a universally accepted and comprehensive measurement framework [25].

## 3. Research Methodology

The applied research design in the present study is descriptive research. The samples are selected from the 10 supermarkets in Chennai. A sample of 250 respondents was met, and the questionnaires were distributed and responses collected. After the scrutiny, 233 valued questionnaires were finalized, and the data were entered into Excel. Data were analyzed using the SPSS 26; the results are below.

## 4. Analysis and Interpretation

The Kaiser-Meyer-Olkin (KMO) value of 0.798 indicates a satisfactory level of sampling adequacy, suggesting that the dataset is appropriate for factor analysis (Table 1).

**Table 1: KMO and Bartlett's Test**

<b>Kaiser-Meyer-Olkin Measure of Sampling Adequacy</b>		<b>.798</b>
Bartlett's Test of Sphericity	Approx. Chi-Square	11408.598
	df	231
	Sig.	.000

Additionally, Bartlett's Test of Sphericity ( $\chi^2 = 11408.598$ ,  $df = 231$ ,  $p < 0.001$ ) confirms significant correlations among variables. These results collectively validate the suitability of the data for factor analysis (Table 2).

**Table 2:** Rotated Component Matrix<sup>a</sup>

Brand Message	Component			
	1	2	3	4
Brand messages always resonate with me	.913			
Clarity and consistency of the message	.885			
Brand message is memorable	.876			
Feeling about the brand message aligns with expectations and values	.844			
Recall of the message	.712			
<b>Company's transparency</b>				
Company actively seeks feedback from customers.		.942		
Company's transparency in disclosing information about products		.935		
Company's business practices and decision-making processes are		.865		
Company concerns about customer's inquiries		.842		
Company provides sufficient information regarding pricing, fees, and terms of service.		.787		
Company's policies on privacy, data protection, and ethical guidelines are clear.		.774		
<b>Alignment with consumer values</b>				
Brand demonstrates its commitment to shared values through its actions and messaging.			.921	
Alignment with consumer values when choosing a brand			.908	
Brand associated with sustainability, diversity, or innovation			.906	
Brand's alignment with values contributes to loyalty.			.897	
Brand values influence my purchasing decisions.			.889	
Brand aligns with personal values.			.771	
<b>Engagement with stakeholder's confidence</b>				
Interactions with the company have influenced the perception of the brand positively.				.934
Interaction with the company's social media accounts				.921
Receive updates and communications from the company regarding product/service/event accessibility and responsiveness to customer support.				.908
Communication and engagement				.882
"How likely are you to recommend our company to others based on your level of engagement and interaction with us?"				.835
Extraction Method: Principal Component Analysis.				
Rotation Method: Varimax with Kaiser Normalization.				
a. Rotation converged in 5 iterations.				

The Principal Component Analysis (PCA) with Varimax rotation yielded a four-component structure, indicating distinct dimensions related to brand messaging, transparency, alignment with consumer values, and stakeholder engagement. Each component captures unique aspects of the brand experience, as detailed below:

**Brand Message (Component 1):** This component, with high loadings on items such as "Brand message always resonates with me" (0.913), "Clarity and consistency of the message" (0.885), and "Brand message is memorable" (0.876), highlights the importance of a clear, memorable, and resonant brand message. These attributes suggest a strong focus on the coherence and emotional impact of the brand message as perceived by consumers.

**Company Transparency and Responsiveness (Component 2):** This component captures items associated with transparency and responsiveness, with high loadings on "Company actively seeks feedback from customers" (0.942) and "Company's transparency in disclosing information about products" (0.935). The emphasis here is on open communication, transparency, and addressing customer concerns, reflecting the brand's commitment to accountability and customer service.

**Alignment with Consumer Values (Component 3) :** This dimension represents the alignment of the brand with consumer values, including "Brand demonstrates its commitment to shared values through its actions and messaging" (0.921) and "Alignment with consumer values when choosing a brand" (0.908). The high loadings suggest that consumers see this alignment

as a significant factor influencing loyalty and purchasing behaviour, particularly when the brand values align with themes like sustainability and diversity.

**Engagement and Stakeholder Confidence (Component 4)** : This component includes items related to consumer engagement and confidence, such as "Interactions with the company have positively influenced the perception of the brand" (0.934) and "Interaction with the company's social media accounts" (0.921). The strong loadings on these items reflect that customer engagement and responsive communication foster trust and positive brand perception (Table 3).

**Table 3: Correlations**

	Brand Message	Company's transparency	Alignment with consumer values	Engagement with stakeholder's confidence
Brand Message	1			
Company's transparency	.547**	1		
Alignment with consumer values	.866**	.611**	1	
Engagement with stakeholder's confidence	.262	.306	.449	1

\*\* Correlation is significant at the 0.01 level (2-tailed).

The correlation results highlight the relationships between brand message, company transparency, alignment with consumer values, and engagement with stakeholder confidence, offering insights into how these dimensions are interconnected:

**Brand Message and Alignment with Consumer Values:** A strong positive correlation ( $r = 0.866$ ,  $p < 0.01$ ) exists between brand message and alignment with consumer values, suggesting that a clear, resonant brand message aligns well with consumers' values. This indicates that when consumers perceive the brand message as meaningful, it is often because it reflects their values, contributing to enhanced brand loyalty [55].

**Brand Message and Company Transparency:** The positive correlation between brand message and company transparency ( $r = 0.547$ ,  $p < 0.01$ ) implies that a coherent brand message is also associated with the brand's transparency practices [56]. This suggests that the effectiveness of the brand message may partially depend on the transparency in business practices, as consumers may perceive brands with clear messaging to be more trustworthy [57].

**Alignment with Consumer Values and Company Transparency:** There is a moderate positive correlation ( $r = 0.611$ ,  $p < 0.01$ ) between alignment with consumer values and company transparency, indicating that brands perceived as transparent are also seen as aligned with consumer values [58]. This connection reflects how transparent practices reinforce brand credibility, making the brand more likely to resonate with consumer values [59].

**Engagement with Stakeholder Confidence and Other Dimensions:** Engagement with stakeholder confidence shows weaker correlations with brand message ( $r = 0.262$ ), company transparency ( $r = 0.306$ ), and alignment with consumer values ( $r = 0.449$ ), suggesting that while engagement is related to these dimensions, it operates more independently [60]. This may imply that direct consumer engagement builds confidence, albeit separately from direct messaging, transparency, or alignment with values [61].

Correlation results reveal that alignment with consumer values is a central link connecting brand message and transparency, whereas engagement with stakeholder confidence is a distinct but related element. These relationships underscore the importance of brand message coherence, transparency, and value alignment in building consumer trust and engagement (Table 4).

**Table 4: Regression analysis**

Model Summary <sup>b</sup>									
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate	Change Statistics				
					R Square Change	F Change	df1	df2	Sig. F Change
1	.771 <sup>a</sup>	.594	.508	.211	.595	73.211	3	249	.000

a. Predictors: (Constant), alignment with consumer values, company's transparency, Brand Message  
b. Dependent Variable: Engagement with stakeholder's confidence

The model demonstrates that alignment with consumer values, company transparency, and brand message significantly predict engagement with stakeholder confidence. With an R Square of 0.594, the model explains 59.4% of the variance in engagement, indicating a strong fit. The Adjusted R Square of 0.508 confirms this robustness, and the model's significance ( $p < 0.001$ ) further validates these predictors' impact on stakeholder confidence. This highlights these factors' substantial role in building stakeholder engagement and trust in the brand (Table 5).

**Table 5: ANOVA<sup>a</sup>**

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	146.622	3	48.874	224.192	.000 <sup>b</sup>
	Residual	54.255	249	.218		
	Total	202.877	252			

a. Dependent Variable: Engagement with stakeholder's confidence

b. Predictors: (Constant), Alignment with consumer values, Company's transparency, Brand Message

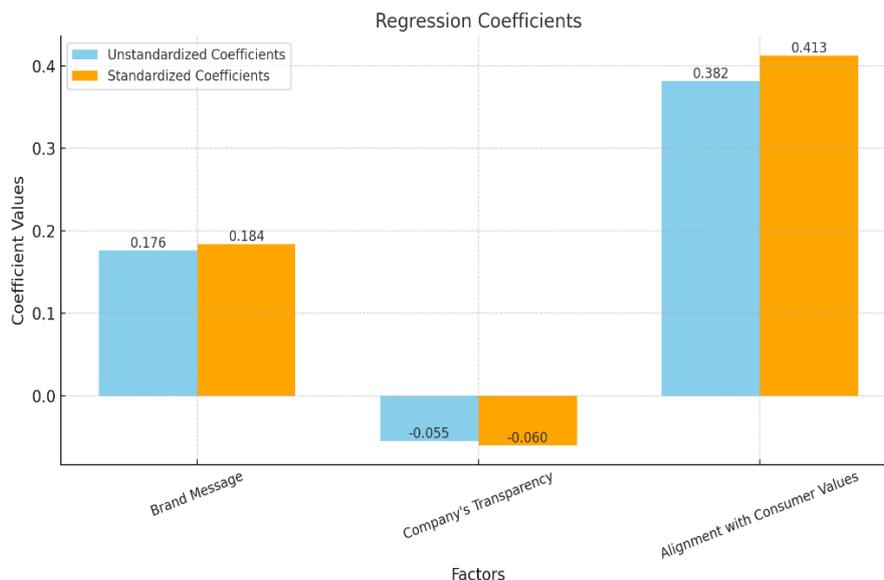
The ANOVA results confirm that alignment with consumer values, company transparency, and brand message significantly predict engagement with stakeholder confidence ( $F = 224.192$ ,  $p < 0.001$ ). The model explains approximately 72.3% of the variance, indicating a strong fit. These findings underscore these predictors' critical role in fostering stakeholder confidence and engagement with the brand (Table 6).

**Table 6: Regression Coefficients<sup>a</sup>**

Model	Unstandardized Coefficients		Standardized Coefficients	t	Sig.
	B	Std. Error	Beta		
(Constant)	3.730	.258		14.478	.000
Brand Message	.176	.015	.184	4.661	.000
Company's transparency	-.055	.073	-.060	-.751	.453
Alignment with consumer values	.382	.026	.413	7.098	.000

a. Dependent Variable: Engagement with stakeholder's confidence

The coefficients table reveals the contributions of brand message, company's transparency, and alignment with consumer values in predicting engagement with stakeholder's confidence: The constant term ( $B = 3.730$ ,  $p < 0.001$ ) represents the baseline level of engagement with stakeholder confidence when all predictors are at zero. This positive constant suggests an underlying level of engagement independent of the predictors (Figure 1).



**Figure 1: Regression Coefficients for Factors Influencing Stakeholder Confidence**

Brand messages positively and significantly affect engagement with stakeholder confidence ( $B = 0.176$ ,  $\beta = 0.184$ ,  $t = 4.661$ ,  $p < 0.001$ ). The standardized coefficient ( $\beta = 0.184$ ) indicates that a one-unit increase in the brand message variable corresponds to an increase of 0.184 in engagement, holding other variables constant. This highlights the importance of the brand message in fostering stakeholder confidence. Company transparency shows a non-significant effect on engagement with stakeholder confidence ( $B = -0.055$ ,  $\beta = -0.060$ ,  $t = -0.751$ ,  $p = 0.453$ ), suggesting that transparency alone does not significantly influence engagement levels in this model.

Alignment with consumer values is the strongest predictor of engagement with stakeholder confidence ( $B = 0.382$ ,  $\beta = 0.413$ ,  $t = 7.098$ ,  $p < 0.001$ ). As alignment with consumer values increases, so does stakeholder engagement, emphasizing aligning brand actions with consumer expectations and values.

## 5. Findings

The analysis reveals critical metrics for assessing brand authenticity and consumer confidence. A strong positive correlation exists between brand message, company transparency, and alignment with consumer values, particularly highlighting the robust relationship between alignment with consumer values and brand message ( $r = 0.866$ ,  $p < 0.01$ ). Regression analysis identifies alignment with consumer values as the most significant predictor of engagement with stakeholder confidence ( $\beta = 0.413$ ,  $p < 0.001$ ), indicating that brands perceived as authentic effectively align their values with those of consumers.

Brand message significantly contributes to consumer confidence ( $\beta = 0.184$ ,  $p < 0.001$ ), emphasizing the importance of consistent messaging that reflects brand values. Conversely, company transparency shows a non-significant effect on stakeholder engagement ( $\beta = -0.060$ ,  $p = 0.453$ ), suggesting that transparency alone is insufficient for building confidence.

The model explains approximately 72.3% of the variance in engagement with stakeholder confidence ( $F = 224.192$ ,  $p < 0.001$ ), highlighting the effectiveness of these metrics. This study underscores the need for brands to prioritize value alignment and effective messaging in developing strategies to enhance authenticity and foster consumer confidence.

## 6. Suggestions and Implications

- Brands should focus on understanding and aligning their core values with their target consumers. Conducting regular market research and consumer feedback sessions can help identify the values that resonate most with the audience. This alignment can enhance brand authenticity and consumer confidence, increasing loyalty and engagement.
- Managers should ensure that brand messaging is clear, consistent, and reflects the brand's values. A messaging strategy emphasizing authenticity and transparency can help consumers feel more connected to the brand. Regularly reviewing and adapting messages based on consumer feedback can further enhance relevance and impact.
- While transparency alone may not significantly drive engagement, it remains an essential component of brand trust. Brands should establish clear policies and practices around transparency, particularly regarding product sourcing, pricing, and ethical guidelines. Communicating these practices effectively can bolster perceptions of authenticity and contribute to a positive brand image.
- Organizations should develop specific metrics to continually assess brand authenticity and consumer confidence. This could include regular surveys measuring consumer perceptions of brand alignment with their values, brand messaging clarity, and trust levels. These metrics can provide valuable insights for ongoing improvements and strategic adjustments.
- Brands should engage with stakeholders through various channels, including social media, customer service, and community initiatives. Creating platforms for two-way communication can enhance consumer perceptions of authenticity, as stakeholders feel their voices are heard and valued.
- Implement training programs for employees that emphasize the importance of brand authenticity and consumer confidence. Ensuring all team members understand the brand's values and messaging will foster a consistent and authentic representation of the brand across all touchpoints.
- Data analytics and consumer behaviour tracking tools can provide insights into consumer preferences and expectations. Brands can use this data to tailor their marketing strategies and enhance their alignment with consumer values, ultimately improving authenticity and trust.

## 7. Conclusion

The findings from this study emphasize the critical importance of developing effective metrics for assessing brand authenticity and consumer confidence. The analysis reveals a strong positive correlation between alignment with consumer values, brand messaging, and engagement with stakeholder confidence. Specifically, alignment with consumer values emerged as the most significant predictor of engagement, highlighting that brands perceived as authentic effectively resonate with their target audience's expectations and values. While brand messaging is vital in building consumer confidence, the study indicates that transparency alone does not significantly drive engagement, suggesting that brands must adopt a more holistic approach.

Companies can enhance their authenticity and foster stronger consumer relationships by integrating value alignment, clear communication, and transparency into their branding strategies. The insights gained from this research underscore the necessity for brands to prioritize understanding their consumers and continuously adapt their strategies to meet evolving expectations. By doing so, organizations can create a more meaningful connection with their audience, ultimately driving brand loyalty and long-term success. This study is a foundation for future research in brand authenticity, providing valuable implications for practitioners seeking to enhance consumer confidence in an increasingly competitive marketplace.

**Acknowledgement:** We thank our family and friends for supporting our endeavours. Their constant motivation has helped us achieve our goals.

**Data Availability Statement:** Data are available and supported by primary data sources.

**Funding Statement:** No funding was received to help prepare this manuscript and research work.

**Conflicts of Interest Statement:** The authors declare no conflict of interest.

**Ethics and Consent Statement:** Authors of the work unanimously consent to make this publication available to all interested people for reading and learning.

## Reference

1. A. A. Safeer, H. Yuanqiong, M. Abrar, R. Shabbir, and H. M. W. Rasheed, "Role of brand experience in predicting consumer loyalty," *Mark. Intell. Plan.*, vol. 39, no. 8, pp. 1042–1057, 2021.
2. A. Fahira and M. D. Djamaludin, "The influence of brand trust and satisfaction towards consumer loyalty of a local cosmetic products brand X among generation Z: The influence of brand trust and satisfaction towards consumer loyalty of a local cosmetic products brand X among generation Z," *J. Consum. Sci.*, vol. 8, no. 1, pp. 27–44, 2023.
3. B. Carroll and M. A. Pargu, "Consumers' perceptions of corporate authenticity," *Journal of Business Ethics*, vol. 120, no. 3, pp. 403–418, 2014.
4. C. B. Bhattacharya and S. Sen, "Building brand relevance: Monadic and relational brand assets," *Journal of Marketing*, vol. 67, no. 2, pp. 141–158, 2003.
5. C. Bell, A. Olukemi, and P. Broklyn, "Influencer Marketing ROI: Measurement Techniques and Optimization Strategies," 2024, Preprints.
6. D. F. Purnamabroto, N. Susanti, and I. Cempena, "The influence of word of mouth, service quality, and brand image on consumer loyalty through brand trust in pt. virama karya (persero) surabaya," *International Journal of Economics*, vol.06, no. 08, pp. 89–107, 2022.
7. D. Z. Rahmatin and R. Y. Rusdianto, "The influence of Brand Awareness, Brand Image, and Word of Mouth on Brand Loyalty through Brand Trust as an intervening variable in Vaseline body lotion consumers in Mojokerto City," *East Asian Journal of Multidisciplinary Research*, vol. 3, no. 1, pp. 1–16, 2024.
8. E. Cha, J. Jin, and C. Zheng, "Employer brand authenticity and employee well-being: The mediating role of perceived organizational support," *Journal of Advertising Research*, vol. 58, no. 2, pp. 222–236, 2018.
9. E. Charmley, M. Shaw, F. Chetlat, and J. Heineke, "Authenticity and the luxury brand experience: The role of place," *Journal of Brand Management*, vol. 20, no. 2, pp. 142–161, 2013.
10. E. Manju, A. Sabarirajan, and P. S. Venkateswaran, "A study on consumer preference towards branded and non-branded novelty items," *International Journal of Applied Engineering Research*, vol. 10, no. 39, pp. 29778-29782, 2015.
11. F. Murshed, A. Dwivedi, and T. Nayeem, "Brand authenticity building effect of brand experience and downstream effects," *J. Prod. Brand Manag.*, vol. 32, no. 7, pp. 1032–1045, 2023.
12. H. Berument, A. Olgun, and S. Togay, "Consumer Confidence and Economic Policy Uncertainty," *The North American Journal of Economics and Finance*, vol. 53, no.1, pp.12, 2020.
13. I. F. Hasan, B. Astuti, and A. Hidayat, "The influence of implementing digital marketing and experiential marketing on brand loyalty mediated by brand trust," *Asian J. Econ. Bus. Account.*, vol. 24, no. 6, pp. 263–272, 2024.
14. I. Okonkwo and E. Namkoisse, "The role of influencer marketing in building authentic brand relationships online," *Journal of Digital Marketing and Communication*, vol. 3, no. 2, pp. 81–90, 2023.
15. J. C. Pérez, "The role of brand authenticity in customer loyalty: A conceptual framework," *Journal of Retail & Leisure Service Marketing*, vol. 7, no. 1, pp. 1–16, 2019.
16. J. Yang, B. Liu, M. Li, and X. Sun, "How brand authenticity influences consumer loyalty: The role of brand advocacy and customer engagement," *Journal of Business Ethics*, vol. 172, no. 3, pp. 825–842, 2021.

17. L. P. L. Cavaliere, K. Mangalasserri, P. S. Venkateswaran, R. Byloppilly, and F. Effendy, "The impact of brand counterfeiting on consumer behavior in the fashion sector," *Turkish Journal of Physiotherapy and Rehabilitation*, vol. 32, no. 3, pp. 19831–19847, 2021.
18. M. Morhart, M. Erb, M. Bruhn, and T. Guenther, "Building brand authenticity: The role of brand heritage," *Journal of Marketing Management*, vol. 31, no. 11–12, pp. 1422–1448, 2015.
19. P. S. Venkateswaran, B. Arun, S. Sakthivel, and E. Paul, "A study on the influence of perceived quality, purchase intention, and customer satisfaction towards brand loyalty for branded coffee powders (instant) in Madurai," *International Journal of Applied Engineering Research*, vol. 10, no. 28, pp. 21946–21958, 2015.
20. PricewaterhouseCoopers, "Global Consumer Insights Pulse Survey June 2023," PwC. [Online]. Available: <https://www.pwc.com/gx/en/industries/consumer-markets/consumer-insights-survey.html>. [Accessed: 07-Dec-2023].
21. R. Rajak and D. R. Singh, "Explore the effectiveness of Social Media Marketing towards online purchasing," in *Digital Living: Redefining Culture with Technology for Industries, Education, Society & Entrepreneurship*, Iterative International Publishers, Selfpage Developers Pvt Ltd, 2024, vol.1, no. 5, pp. 275–282, 2024.
22. S. Holloway, "Narratives of transparency: how supply chain communication shapes brand image in marketing," 2024, Preprints. <https://doi.org/10.20944/preprints202406.1124.v1>
23. S. Lee and Y. Jung, "Understanding the effects of brand authenticity on consumer emotions: A neuromarketing approach," *Journal of Business Research*, vol. 112, no.1, pp. 42–52, 2018.
24. S. R. Baker, R. Farrokhnia, S. Meyer, M. Pagel, and C. Yannelis, "Income, liquidity, and the consumption response to the 2020 economic stimulus payments," *SSRN Electron. J.*, 2020, Press.
25. Y. Sung, Y. Fu, and J. Hu, "Measuring brand authenticity: A critical review and future research directions," *Journal of Business Research*, vol. 141, no.6, pp. 1138–1150, 2022.
26. Z. E. Syahputra, M. Adam, and T. R. Ilhamsyah Putra, "The effect of consumer experience and brand trust on E-market place repurchase intention and its impact on consumer loyalty: Case study after Tokopedia merger become GoTo," *International Journal of Scientific and Management Research*, vol. 5, no. 12, pp. 84–96, 2022.
27. A. Muthulakshmi, J. Tamilselvi, and S. S. Hameed, "Moderating effects of challenges on self-efficacy and satisfaction of women street vendors," *Int. J. Electron. Finance*, vol. 13, no. 3, pp. 386–402, 2024.
28. D. B. Acharya, B. Divya, and K. Kuppan, "Explainable and fair AI: Balancing performance in financial and real estate machine learning models," *IEEE Access*, vol. 12, no.10, pp. 154022–154034, 2024.
29. D. Mahat and R. Agrawal, "Smart Cities Can Benefit from Energy Savings Made Possible by Spending on Intelligent Transportation System for Society 5.0," *International Journal of Applied and Advanced Multidisciplinary Research*, vol. 2, no. 2, pp. 87–102, 2024.
30. D. Mahat and S. Mathema, "Gender Perspective on Compensation of Health Institution in Ramechhap District of Nepal," *Nepal Journal of Multidisciplinary Research*, vol. 1, no. 1, pp. 30–40, 2018.
31. D. Mahat, "Readiness for Artificial Intelligence Integration in Government Services: Perspectives from Ramechhap District Employees," *Journal Multidisciplin Madani*, vol. 4, no. 4, pp. 486–495, 2024.
32. D. Mahat, "Society 5.0: A Bibliometric Analysis from Management Approach," *NPRC Journal of Multidisciplinary Research.*, vol. 1, no. 2, pp. 1–19, 2024.
33. D. Mahat, "Technology Adoption and Teaching performance: 'A Moderating Role for Age,'" *International Journal of Contemporary Sciences*, vol.1, no.1, pp. 45–58, 2023.
34. D. Mahat, "Unveiling Faculty Performance through Student Eyes: A Comparative Study of Perspectives," *Formosa Journal of Multidisciplinary Research*, vol. 2, no. 9, pp. 1575–1596, 2023.
35. D. Mahat, "Workforce Diversity at Work: Exploring Ethnicity as Moderating in Age and Performance," *Asian Journal of Management Analytics*, vol. 3, no. 1, pp. 55–76, 2024.
36. I. Mert, "Assessment of accounting evaluation practices, a research-based review of Turkey and Romania," *Contributions to Finance and Accounting*, Springer Cham, Switzerland, 2022.
37. I. Muda, M. S. Almahairah, R. Jaiswal, U. K. Kanike, M. W. Arshad, and S. Bhattacharya, "Role of AI in Decision Making and Its Socio-Psycho Impact on Jobs, Project Management and Business of Employees," *Journal for ReAttach Therapy and Developmental Diversities*, vol. 6, no. 5s, pp. 517–523, 2023.
38. J. Cao, G. Bhuvanewari, T. Arumugam, and A. B. R, "The digital edge: Examining the relationship between digital competency and language learning outcomes," *Frontiers in Psychology*, vol. 14, no.6, pp.1-11, 2023.
39. J. Rehman, M. Kashif, and T. Arumugam, "From the land of Gama: Event attachment scale (EAS) development exploring fans' attachment and their intentions to spectate at traditional gaming events," *International Journal of Event and Festival Management*, vol. 14, no. 3, pp. 363–379, 2023.
40. K. Kuppan, D. B. Acharya, and B. Divya, "Foundational AI in insurance and real estate: A survey of applications, challenges, and future directions," *IEEE Access*, vol. 12, no. 12, pp. 181282–181302, 2024.
41. K. U. Kiran and T. Arumugam, "Role of programmatic advertising on effective digital promotion strategy: A conceptual framework," *Journal of Physics: Conference Series*, vol. 1716, no.12, p. 012032, 2020.
42. M. A. Sanjeev, A. Thangaraja, and P. K. S. Kumar, "Multidimensional scale of perceived social support: Validity and reliability in the Indian context," *International Journal of Management Practice*, vol. 14, no. 4, p. 472, 2021.

43. M. A. Sanjeev, S. Khademizadeh, T. Arumugam, and D. K. Tripathi, "Generation Z and intention to use the digital library: Does personality matter?," *The Electronic Library*, vol. 40, no. 1/2, pp. 18–37, 2021.
44. R. Shrivastava and N. K. Surarchith, "Effect of employees' attitude towards ERP post implementation on support of top management and business performance – A study of critical success factors on post implementation," *The J. Contemp. Issues Bus. Gov.*, vol. 27, no. 2, pp. 684–689, 2021.
45. R. Shrivastava and S. Shrivastava, "Relationship marketing: Spoke of a wheel reference to industrial customer's expectations and contentment towards identification products," *J. Bus. Manag. Soc. Sci. Res.*, vol. 1, no. 3, pp. 79–82, 2012.
46. S. Gupta, N. Pande, T. Arumugam, and M. A. Sanjeev, "Reputational impact of COVID-19 pandemic management on World Health Organization among Indian public health professionals," *Journal of Public Affairs*, vol.23, no.1, p. e2842, 2022.
47. S. Hameed, S. Madhavan, and T. Arumugam, "Is consumer behaviour varying towards low and high involvement products even sports celebrity endorsed?," *International Journal of Scientific & Technology Research*, vol. 9, no. 3, p.11, 2020.
48. S. K. Parajuli, D. Mahat, and D. R. Kandel, "Innovation and technology management: investigate how organizations manage innovation and stay competitive in the modern business landscape," *World Journal of Advanced Research and Reviews*, vol. 19, no. 3, pp. 339–345, 2023.
49. S. K. Shrestha and D. Mahat, "Fortitude and Fortune: Unveiling the Pillars of Women's Entrepreneurial Success," *Nepal Journal of Multidisciplinary Research*, vol. 7, no. 3, pp. 76–89, 2024.
50. S. Verma, N. Garg, and T. Arumugam, "Being ethically resilient during COVID-19: A cross-sectional study of Indian supply chain companies," *The International Journal of Logistics Management*, vol. 34, no. 4, pp. 962-993, 2022.
51. T. Arumugam, "An evolution of distributors' marketing intelligence system (DMIS) among FMCG distributors: A conceptual frame work," *International Journal of Multidisciplinary Education and Research*, vol. 1, no. 5, pp. 11–13, 2016.
52. T. Arumugam, B. L. Lavanya, V. Karthik, K. Velusamy, U. K. Kommuri, and D. Panneerselvam, "Portraying women in advertisements: An analogy between past and present," *The American Journal of Economics and Sociology*, vol. 81, no. 1, pp. 207–223, 2022.
53. T. Arumugam, S. Hameed, J. M. Ehya, R. Krishnaraj, and S. Subbulakshmi, "Empowering Distributors by Leveraging Consumer Tenacity With Advanced Marketing Intelligence Systems and Intelligent Process Automation," in *Advancements in Intelligent Process Automation*, pp. 459–480, IGI Global, USA, 2025.
54. T. Arumugam, S. S. Hameed, J. M. Ehya, V. Kadiresan, and R. Krishnaraj, "Impact of Artificial Intelligence on Customer Journey Mapping and Experience Design," in *Optimizing Intelligent Systems for Cross-Industry Application*, pp. 121–136, IGI Global, USA, 2024.
55. T. Arumugam, S. Shahul Hameed, and M. A. Sanjeev, "Buyer behaviour modelling of rural online purchase intention using logistic regression," *International Journal of Management and Enterprise Development*, vol. 22, no. 2, pp. 139–139, 2024.
56. T. B. Karki, L. D'Mello, D. Mahat, and S. Shrestha, "Exploring the evolution of aspiration of life in scientific Literature: A Bibliometric Analysis (2015-2024)," *International Research Journal of MMC*, vol. 5, no. 4, pp. 16–28, 2024.
57. U. K. Kanike, "An empirical study on the influence of ICT-based tools on team effectiveness in virtual software teams operating remotely during the COVID-19 lockdown," *Georgia State University, USA*, 2023.
58. U. K. Kommuri and T. Arumugam, "Greenwashing Unveiled: How It Impacts Stakeholder Perception as well as Sustainability Realities," *Shanlax International Journal of Arts Science and Humanities*, vol. 11, no. s3, pp. 96–101, 2024.
59. V. Kadiresan, S. S. Hameed, and B. Subramaniam, "Empathizing the Effect of Mobile Coupon Promotions on Social Shopping Behaviour," *FMDB Trans. Sustain. Hum. Soc.*, vol. 1, no. 1, pp. 30–38, 2024.
60. V. Kadiresan, T. Arumugam, M. Selamat, and B. Parasuraman, "Pull factors, career anchor and turnover of academicians in Malaysian higher education," *Journal of International Business and Economics*, vol. 16, no. 4, pp. 59–80, 2016.
61. V. Kadiresan, T. Arumugam, N. Jayabalan, A. R. H. Binti, and C. Ramendran SPR, "HR practices and employee retention. Leader-Member Exchange (LMX) as a mediator," *International Journal of Engineering and Advanced Technology*, vol. 8, no. 6S3, pp. 618–622, Nov. 2019.